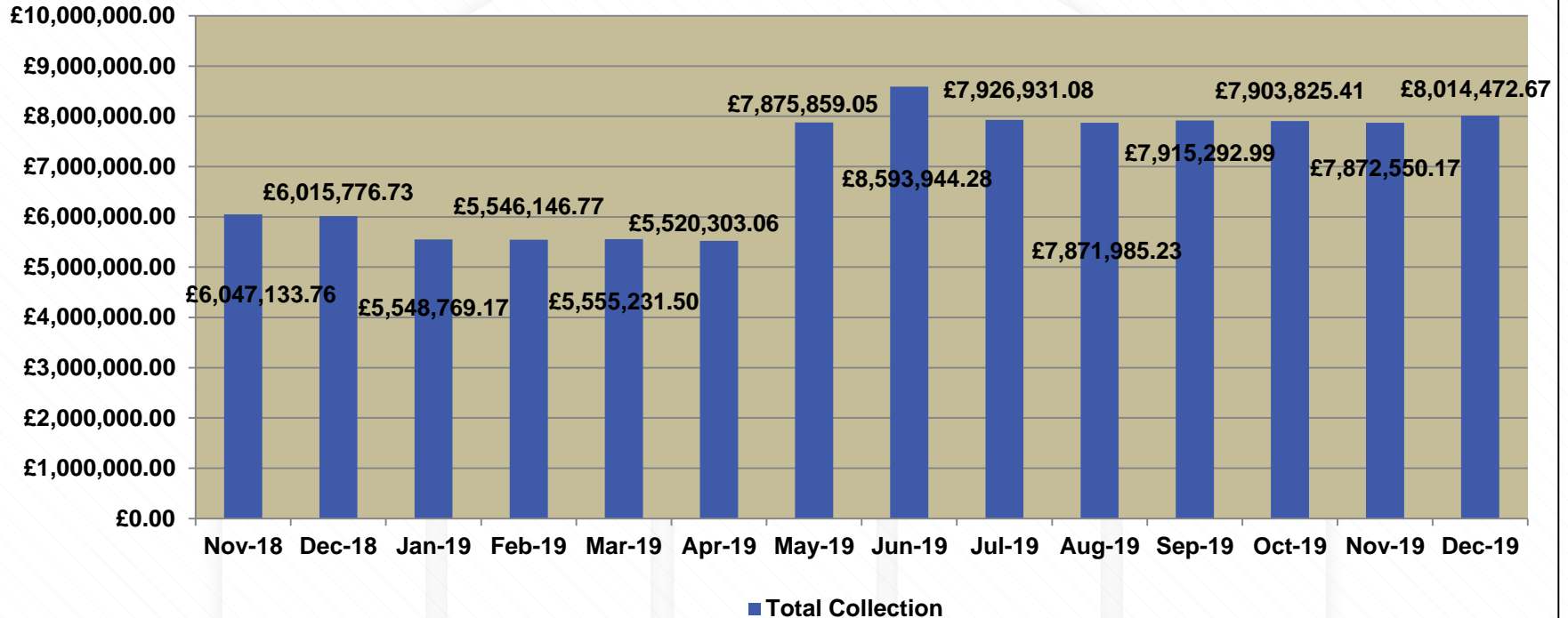




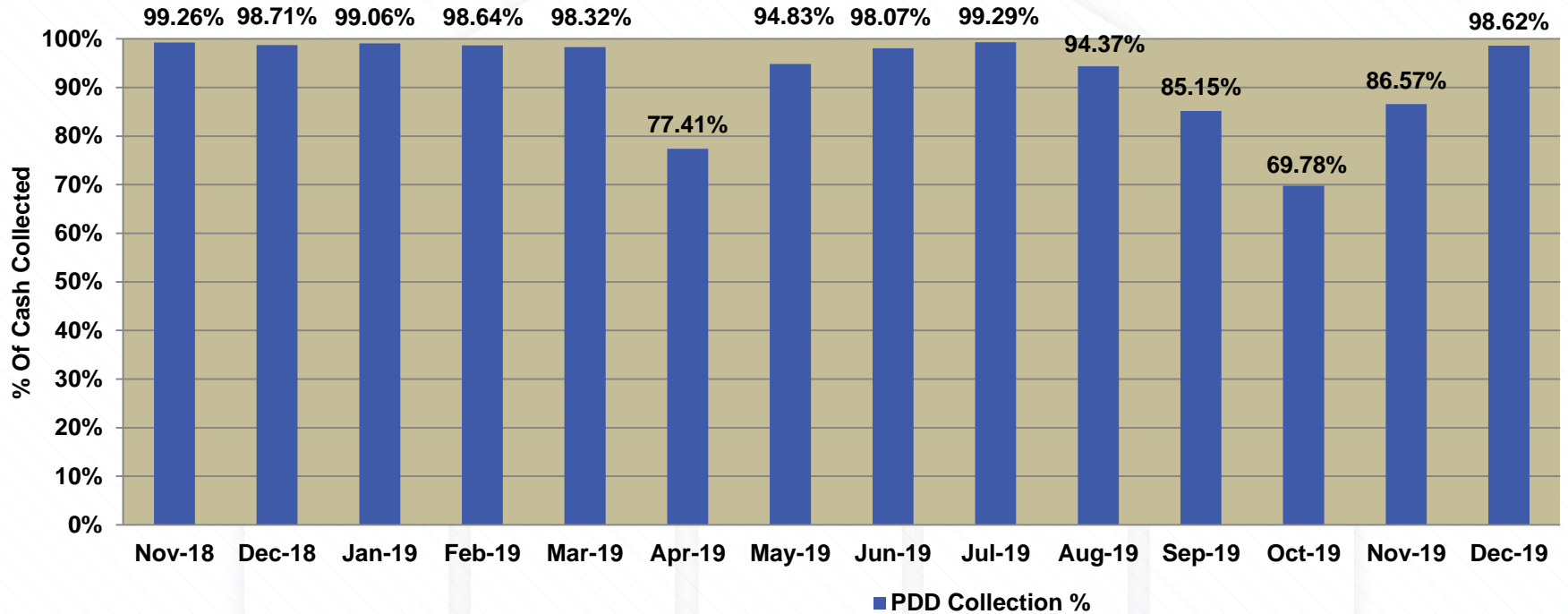
**DSC Credit Committee Operational Stats January
2020 (December Position)**

Monthly Breakdown of Invoices Due



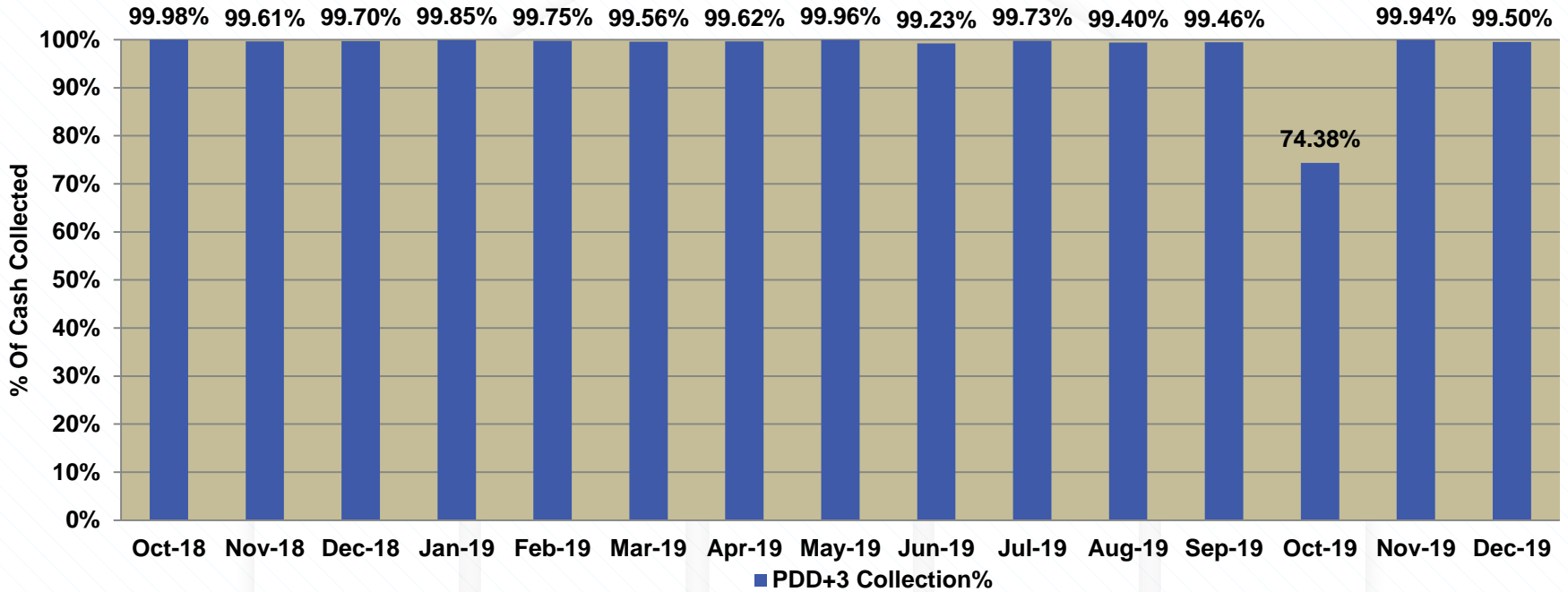
The above graph is a monthly breakdown of the monthly figures that were due for collection in a month.

Monthly Breakdown of Cash Collected At Payment Due Date



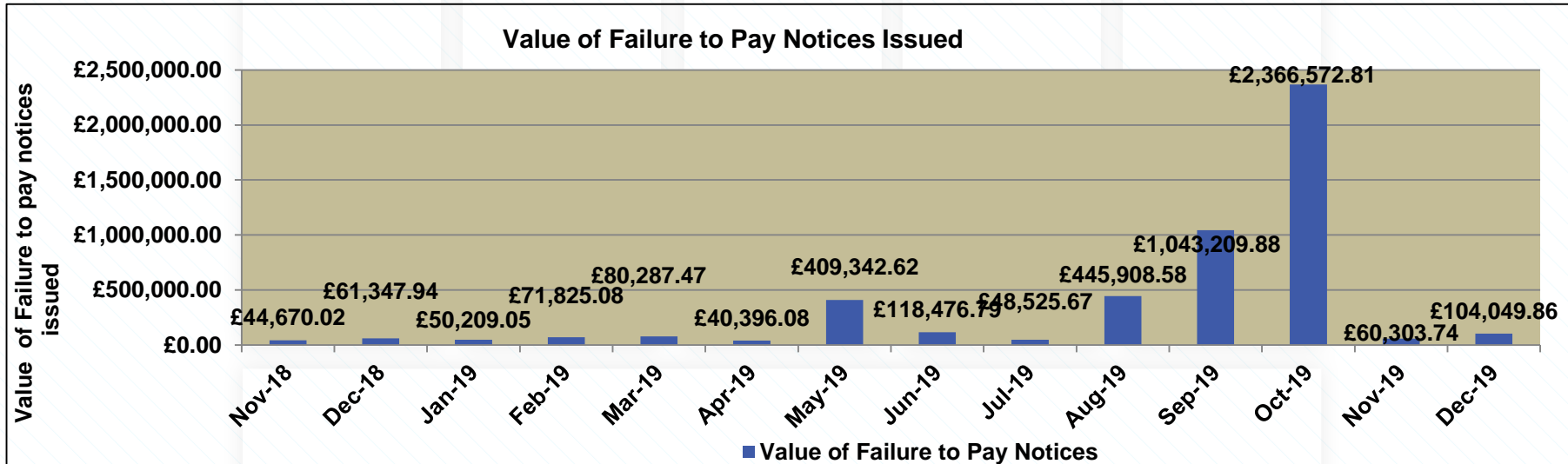
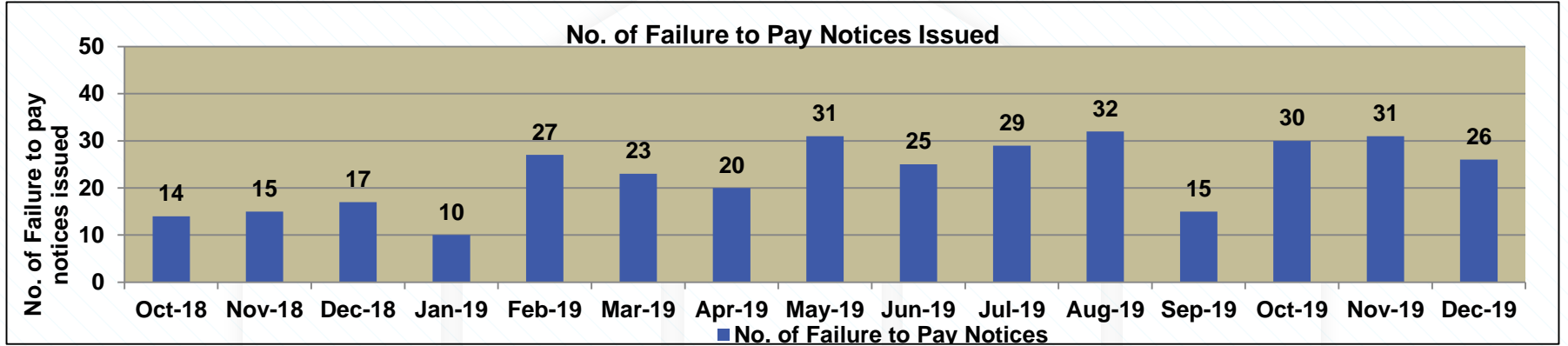
The above graph is a monthly breakdown of the monthly figures that were collected on payment due date.

Monthly Breakdown of Cash Collected At Payment Due Date + 3



The above graph is a monthly breakdown of the monthly figures that were collected on payment due date + 3 days.

Failure to Pay Notices Issued



Failure to Pay Notices Issued

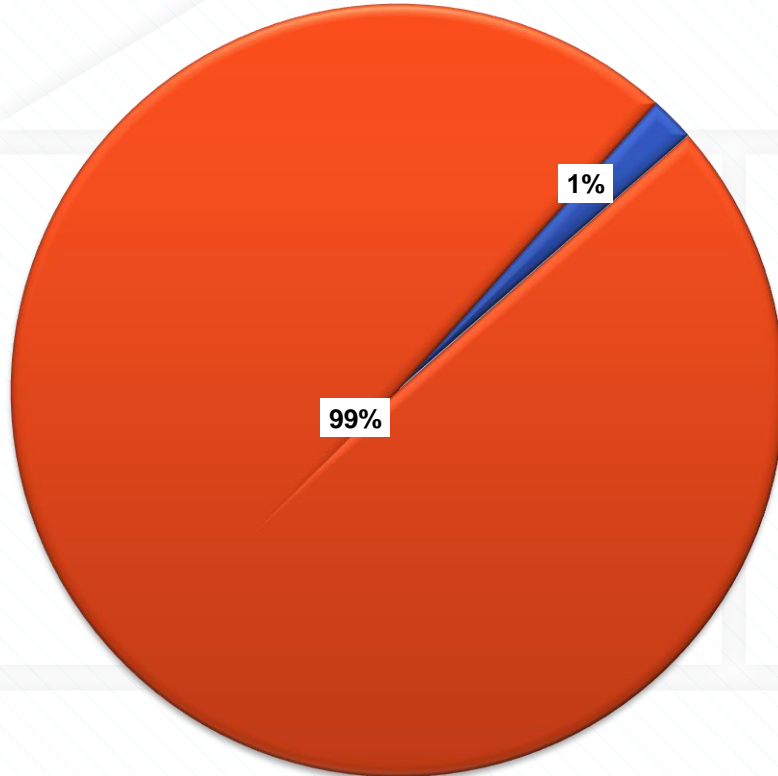
26 Late Payments issued for December 2019

Key Issues:

River Name	Service	Days Late	Value (£)	Reason
River Pablo	General Services	1	£42,867.60	Payment was not authorised
Bann	General Services	2	£11,019.60	Internal administration issues, invoice not loaded into system to approve
Ryton	General Services	3	£9,853.20	Payment authorised was delayed by authoriser due to holiday
Canning	Specific Services	9	£139.01	Access to portal require to upload invoices
Moselle	General Services	10	£3,073.70	Contract expired, this is in process of being renewed.

Exposure

DSC / UUA / Third Party Customers



■ Secured - Exposure underwritten by a third party ie. LOC/PCG

■ Unsecured - Supported by a Published Credit Rating

■ Unsecured - Exposure less than £500, not supported by a Published Credit Rating

■ Unsecured - Payments Upfront and revised payment term