

## CHANGE OVERVIEW BOARD

### CHANGE HORIZON EVENT EXAMPLE

#### ABOUT THE EVENT

Title	Bridge to 2025
High Level Definition	The Bridge to 2025 proposes actions that reflect the ambition of the Agency for the Co-operation of Energy Regulators (and of its members) to achieve five key objectives for the European Internal Energy Market by 2025.
Purpose	<p>The five key objectives are:</p> <ul style="list-style-type: none"> <li>• Establishing liquid, competitive and integrated whole-sale energy market</li> <li>• Enhancing Europe’s security of supply and channelling the external element of IEM</li> <li>• Moving to a low carbon society with increased renewables and smart, flexible responsive energy supply</li> <li>• Developing a functioning retail market that benefits consumers</li> <li>• Building stakeholder dialogue, cooperation and new governance arrangements</li> </ul>
Assumptions	Key objectives and regulatory priorities are not materially impacted by future changes in European political leadership
Delivery Target	2025, but there is likely to be regulatory ambition for some deliverables to be implemented to an earlier timescale

#### EVENT IMPACT – INITIAL ASSESSMENT

*<Complete for all Events on Change Horizon in Zone 1>*

Process	<p>Xoserve’s review of the Bridge to 2025 Conclusions has identified the following potential market evolutions that might impact central gas industry processes:</p> <ul style="list-style-type: none"> <li>• The development of a ‘trading region’ comprising GB and countries in the nearer parts of mainland Europe;</li> <li>• Greater regulatory scrutiny of the role of Gas Distribution Networks</li> <li>• The introduction of 24 hour switching by 2025 (although this may be pre-empted by Ofgem’s own work on next day switching)</li> <li>• Making it easier for Suppliers operating in one Member State market to enter another</li> <li>• The introduction of a set of standard regulatory supervision rules for market facilitators</li> </ul>
Dependencies	<ul style="list-style-type: none"> <li>• ACER and ENTSOG Work Programmes</li> <li>• Development of further European Network Codes (ENCs)</li> <li>• Translation of ENCs into GB regulatory framework (Licences and Codes)</li> </ul>
Related Events	<ul style="list-style-type: none"> <li>• UK Withdrawal from EU</li> <li>• Gas Target Model Review</li> <li>• Switching Evolution</li> <li>• Registration Responsibility</li> </ul>

## EVENT SOLUTION – INITIAL HIGH LEVEL DESIGN

*<Complete for all Events on Change Horizon when progressing from Zone 1 to Zone 2>*

People	<i>&lt;Impact on resources – capacity, capability&gt;</i>
Process	<i>&lt;Impacted business processes&gt;</i>
Technology	<i>&lt;Impacted systems; scale of change&gt;</i>
Timing	<i>&lt;Time required to achieve solution implementation&gt;</i>

## EVENT DELIVERY MILESTONES

*<Complete for all Events on Change Horizon when progressing from Zone 1 to Zone 2>*

Key Milestones and approximate timing	<i>&lt;Milestone 1&gt; &lt;Milestone 2&gt; &lt;Milestone 3&gt; &lt;Milestone n&gt;</i>
---------------------------------------	--

## NEXT STEPS

External	ACER to publish forward Work Programme
COB	Next review Q2 2015