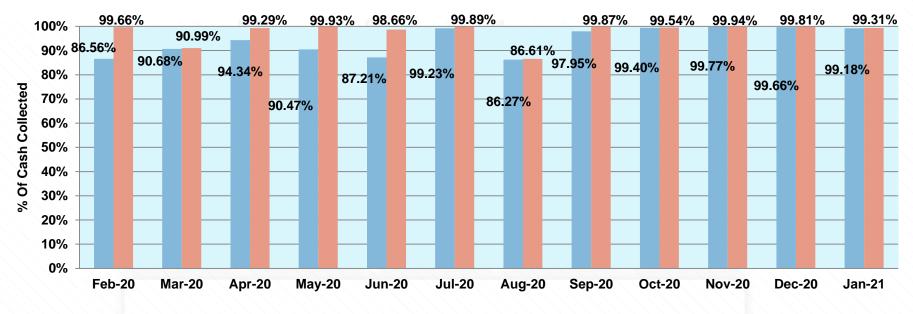
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DSC Credit Committee Operational Stats February 2021

DSC Credit Committee Scorecard – Quarterly Meeting February 2021

Subject /	reas	Areas to cover	Quarterly RAG
Cash Coll	ection	 Percentage of Cash Collected by Payment Due Date Percentage of Cash Collected by Payment Due Date +3 	 Good collection rates for November, December and January on PDD. No concern in terms of customers ability to pay as a result of Covid-19

Monthly Breakdown of Cash Collected



PDD Collection % PDD+3 Collection %

Cash Collection

Month	Invoices Due for Collection	Payment Due Date	Payment Due Date +3	Comments
November	£8,596,051.66	99.77%	99.94%	Highest value late paid invoice £9,417.60 which was settled in full on the next business day.
December	£8,611,236.23	99.66%	99.81%	Invoice for £6,329.00 was missed off the customers payment run in error and was settled in full within two business days.
January	£8,643,120.99	99.18%	99.31%	Highest value invoice for £7,269.25 paid by payment due date +3.

Failure to Pay Notices Issued

Month	Failure to Pay Notices Issued	Value
November	16	£14,414.29
December	9	£17,578.64
January	13	£15,931.79

DSC Credit Committee Scorecard – Quarterly Meeting February 2021

Subject Areas	Areas to cover	Quarterly RAG
Security	Credit Agency Updates	 No significant downgrades to report or companies moving to a high risk category requiring action to be taken. 11% of customers now have security in place in the form of Letter of Credit or Parent Company Guarantee. 88% have a published credit rating with Experian or Graydons. 1% on immediate payment terms.
Debt	 Failed Users Debt 	 25 Users who have failed (3 x Shipper, 22 x Supplier) £132,509.14 of debt recorded. Debt over £1k pursued through administrators. 13 proof of debts lodged with administrators.
Escalations	Escalations to Committee	No Escalations to committee

DSC Credit Committee Scorecard – Quarterly Meeting February 2021

Subject Areas	Areas to cover	Quarterly RAG
Invoicing	 Invoicing Issues Late Paid Interest 	 No invoicing issues reported during this quarter. Total of £1,867.97 in Late Paid Interest charges invoiced in November, December 2020 and January 2021.
Outlook	 Focus Areas for next quarter Modifications Updates 	 Continue early engagement with customers leading up to payment due date. Continue to monitor closely organisation's using Credit Agency alerts/reporting Team initiatives – Direct Debit implementation and reviewing security processes.

Securities

Security Type	Number of Customers	Financial Value	DSC / UUA / Third Party Customers
Secured (PCG/LOC)	43	£1,814,941.00	 Secured - exposure underwritten by a LOC/PCG/Pre-payment Unsecured - supported by a supported by a
Unsecured – Published Credit Rating	348	£250,291,085.00	11% published Credit rating 88% Unsecured - revised payment terms
Immediate Payment Terms	3	£57,096,47.00	

Direct Debit Update

- Communication sent to all DSC customers to ask their interest in having Direct Debit as a method of payment for invoices.
- 38 customers responded with an interest in settling DSC invoices.
- Application took much longer than first realised due to arranging wet signatures from Xoserve's Board Directors. Application has now been received and accepted.
- Further steps to complete including online training.
- Target date for implementation is 31st March 2021.